Randy Cunningham

Lab Manager, EC Service Inc.

PROFILE

Accomplished Executive, with domestic and international experience in operations in Oilfield and Manufacturing. Global product management, P&L over-sight responsible for bottom-line factors, plant management, production, logistics and distribution. Providing employees with metrics to drive quality, production and procedures, efficiency and lower costs. Success has come due to discipline, work ethic, and desire to lead people. I have trained coached and mentored staff to ensure the smooth adoption of new company and plant initiatives and all safety programs. Implemented and led process improvement through Root Cause Analysis and Lean Manufacturing Programs. I look forward to sharing my skills offering my strong work ethic, enthusiasm and to excel in productivity and master new expertise.

SKILLS

Strong Management Leadership & Training Results Oriented Bi-Lingual English/Spanish Communications Skills Scheduling & Coordination Problem Solver Motivated/Teachable Organizational Skills Team Player/Mentor Resourceful & Accurate Adaptable

PROFESSIONAL EXPERIENCE

Lab Manager, EC Service, Centerville, Utah 7 + years' experience

Managed all operations for medical device testing lab, ensured all test processes were accurate and properly maintained in a controlled environment. Assisted in test fixture design, construction and installation to comply with ISO13485 and 17025. Developed budgets and production schedules to ensure profitability.

- Drive to achieve ISO 17025 Laboratory Certification
- Developed and implemented protocols and procedures necessary to streamline and improve efficiency and production
- Used Laboratory Management System to document current performances, identify areas for improvement and drive improvement based on a prioritized determination of greatest need.
- Performed training and documentation of training and procedures in accordance with certification process.

Manager Incident Investigation, Sinclair Oil Corporation, Salt Lake City, Utah 3 years' experience

Provided significant role in investigations (RCA/LCA) by providing subject matter expertise related to investigation practice and supporting the development of investigation capability. Worked closely with EH&S group and field personnel to facilitate and review investigations at all levels of organization.

- Organized and coordinated Sinclair's formal Failure Analysis and Investigative Training initiative of corporate and refinery personnel and directed the implementation of the LCA (Latent Cause Analysis) process.
- Lead and Participated in Root Cause (RCA) and Latent Cause (LCA) Analysis
- Provided leadership, oversight and guidance to leaders who were accountable for incident investigations.
- Worked with statutory or industry bodies associated with the investigation of incidents
- Ensured the delivery of expert incident investigation reports that contained relevant and achievable recommendations for corrective action.
- Recommended the hiring and supervised corporate incident coordinators.
- Lead team in rewriting corporate EHS investigation Procedure.
- Participated in the WRSA (Wyoming Refining Safety Alliance) group.

Plant Manager, Production/Warehouse Manager, 3form, Salt Lake City, Utah, 10+ years' experience

Managed and performed a variety of management functions for a custom manufacturer of resin, acrylic, and glass panels for the architecture and design industry. Hired and trained staff of 60+ employees to perform assembly and manufacture product. Hired, trained and managed 45 warehouse and shipping associates. Set and monitored production standards and provided technical guidance and support for design installation,

operation and maintenance of mechanical systems used in the process. Reviewed schedules and production orders for inventory and staff requirements, work procedures, and duty assignments, while considering budget and time constraints. Conducted weekly staff meetings to assure compliance to all health, safety and environmental regulations. Ensured that the processing, fulfillment, and shipment of all customers' orders met the company's highest quality of standards and all customer specifications.

- Conducted successful Kaizen Blitzes utilizing company employees as team members that produced results such as 30% reduction in department tact time and 10% improvement in efficiency.
- Made operational improvements, including production tracking and quality control systems, to enhance quality, detect production problems, and reduce costs.
- Implemented new continuous improvement processes to measure, control, manage and sustain performance.
- Reduced external quality remakes by 35% over previous year, reduced internal quality remakes from 6+% to below 2%.
- Increased department profits by 35% for four years running by restructuring of business line and shipping practices
- Reduced expenses by negotiating LTL rates and shipping material with suppliers
- Strengthened customer satisfaction by implementing 98% "On Time Delivery"
- Achieved company objectives by partnering with management and clients.
- Incorporated product lines from an acquired competitor. Went with team to the acquired site to facilitate the purchase and movement of the operations.
- Shipped \$7-10 million of production orders monthly with few fulfillment errors.
- Reduced external shipping claims by 30% over previous years

Chief Operations Officer, VP Operations/Plant Manager, Mainland Oilfield Manufacturing, Edmonton, Canada, 25+ year's experience

Managed all plant and distribution operations in the manufacturing/fabrication and production plants where specialized heavy and light oilfield equipment including land and ocean drilling platforms, refineries and other related equipment within the Oil and Gas Industry was manufactured. Responsibilities included; managing staff off over 1000 employees, manufacturing, safety, quality, shipping, delivery, repairs, materials, inventory control, warehousing, and equipment and facilities maintenance.

- Improved manufacturing lead times by 25% through development and implementation of a delivery measurement and management system.
- Improved On-Time-Performance by 30% through disciplined planning, management and reporting of results to department managers and operators.
- Partnered successfully with manufacturing and production to produce a successful program of cost cutting and waste elimination.
- Increased profits by developing, initiating and managing supply chain objectives. Numerous
 successful implementations of automated manufacturing lines including new material handling
 system.
- Development and implementation of a new quality measurement/management system for the plant.
- Reduction in operational employee turnover through improved interviewing/hiring practices, internal job postings and promotions and effective "firm and fair" management.
- Strengthened company's business by leading implementation of Slant Hole drilling technology.

EDUCATION & TRAINING

- BEng., Mechanical Engineering, Northern Alberta Institute of Technology, Alberta, Canada
- MEng., Mechanical Engineering, University of Alberta, Alberta Canada
- Process Safety Management Compliance
- Six Sigma certified (Black Belt)
- Gained ISO 9001,14001 and 17025 certifications
- Numerous management training seminars